# POZNARO POZNAR

## POZNAN UNIVERSITY OF TECHNOLOGY

**EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)** 

# **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

Organization of trainings and teams management [N1IBez2>OSiZZP]

Course

Field of study Year/Semester

Safety Engineering 4/7

Area of study (specialization) Profile of study

general academic

Level of study Course offered in

first-cycle polish

Form of study Requirements part-time compulsory

**Number of hours** 

Lecture Laboratory classes Other (e.g. online)

0 0

Tutorials Projects/seminars

10 0

Number of credit points

2,00

Coordinators Lecturers

dr inż. Małgorzata Spychała malgorzata.spychala@put.poznan.pl

# **Prerequisites**

Knowledge: The student knows the basic concepts related to teamwork. Skills: The student has the ability to perceive, associate and interpret phenomena occurring while working in a team. Social competences: The student is aware of the importance of teamwork in professional and private life.

# Course objective

The aim is to develop students' team management skills: appointing a team, motivating team members, organizing training, assigning tasks, controlling the work of the team; familiarizing students with the issues of organizing training.

### Course-related learning outcomes

# Knowledge:

- 1. Student knows the issues of management and organization as well as marketing and logistics in the context of Safety Engineering [K1 W08].
- 2. Student knows the fundamental dilemmas of modern civilization and development trends as well as the best practices in the field of Safety Engineering [K1 W10].

### Skills:

- 1. Student is able to properly select sources and information derived from them, to evaluate, critically analyze and synthesize this information [K1 U01].
- 2. Student is able to use various techniques in order to communicate in a professional environment and in other environments [K1\_U02].
- 3. Student is able to take part in a debate, to present a problem falling within the scope of Safety Engineering by means of appropriately selected methods [K1\_U09].

### Social competences:

- 1. Student is able to initiate activities related to the formulation and transfer of information and cooperation in the society in the field of Safety Engineering [K1 K05].
- 2. Student is aware of professional behavior, adherence to the rules of professional ethics and respect for the diversity of views and cultures [K1 K06].
- 3. Student is aware of the responsibility for his own work and readiness to submit to the rules of working in a team and to be responsible for jointly performed tasks [K1 K07].

# Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

- work in groups during each exercise (methods of brainstorming, metaplan) 30% participation in the final evaluation
- group case study (preparation of training materials) 30% participation in the final grade
- conducting the training presentation 40% participation in the final evaluation

Passing threshold: 50%

≤ 50%; 60% ≥- 3.0,

<60%; 70%> 3.5,

≤70%, 85%> 4.0,

≤85%, 91≥ 4.5,

≤92%, 100% ≥ 5.0.

# Programme content

Introduction to the issues of human resource management, stages of managing a team of employees. Appointment of employee teams - recruitment and selection of team members; Team roles - characteristics of the roles.

Conflicts in the team, strategies of conflict resolution in teams of employees.

Development and improvement of employees in teams. Employee improvement methods.

Training in the organization - training methodology, scope and goals of training in the organization, examples of training programs, characteristics of trainers.

Organizing training in an organization - modern training methods; on-the-job training techniques. Effectiveness of employee training.

Systems of motivating employees in a team. How to motivate effectively ?- practical tips.

Styles of managing employee teams. Project team management - theory and practice.

Errors in managing employee teams.

## **Teaching methods**

multimedia presentation, case studies, group work, meta-plan, brainstorming

# **Bibliography**

### Basic:

- 1. Graczyk-Kucharska M., Spychała M., Goliński M., Szafrański M. (2020), CHALLENGES OF MODERN HUMAN RESOURCE MANAGEMENT, Instytut Naukowo-Wydawniczego "Spatium", Radom.
- 2. Kossowska M., Sołtysińska I. (2002), Szkolenia pracowników a rozwój organizacji, Oficyna Ekonomiczna.
- 3. Katzenbach J.R., Smith D.K. (2005), The Wisdom of Teams: Creating the High Performance Organization.
- 4. Belbin M. R. (2011), Management Teams: Why They Succeed or Fail (3rd ed.), Human Resource Management International Digest, Vol. 19 No. 3.

### Additional:

- 1. Mayo A. (2002), Kształtowanie strategii szkoleń i rozwoju pracowników, Oficyna Ekonomiczna.
- 2. Armstrong M. (2010), Human Resources Management, Wydawnictwo Wolters Kluwer Polska.
- 3. Salas E., Goodwin G.F., Burke C. S. (2009), Team Effectiveness in Complex Organizations, New York, Psychology Press.
- 4. Mackin D. (2011), Budowanie zespołu. Zestaw narzędzi, Poznań, Wydaw. Rebis.

# Breakdown of average student's workload

	Hours	ECTS
Total workload	50	2,00
Classes requiring direct contact with the teacher	10	0,50
Student's own work (literature studies, preparation for laboratory classes/tutorials, preparation for tests/exam, project preparation)	40	1,50